



Team Defence Information (TD-Info) is a unique not-for-profit joint UK MOD and Defence Industry Trade Association which works on Defence Support Transformation initiatives.

Please visit our web site at www.teamdefence.info for further information about the topics identified in this chart.

Activities Overview Chart Summer 2026

Website Address
www.teamdefence.info

Defence Industrial Joint Council

The Defence Industrial Joint Council (DIJC) enables strategic engagement between Government and the Defence Industry to facilitate the effective sharing of information, aligning our objectives and optimising the delivery of Defence capability from the Defence budget.
darin.tudor@teamdefence.info

Lead Sponsors Forum

A regular Lead Sponsors representatives meeting, to share perspectives and provide input into the strategic direction of Defence Industry.
phil.williams@teamdefence.info

3* Advisory Board

Providing direction and to ensure the activities of TD-Info maintain alignment with Top-Level Budgets strategic priorities. Includes representation from ADS, DIJC, NADG Materiel, Logistics & Support and Digital & Data. NADG posts currently held by General Simon Hamilton - Deputy CEO Materiel, Vice Admiral Andy Kite - CDLS, and Charlie Forte - MOD CDIO. Email: phil.williams@teamdefence.info

Strategy Group and Executive Team

Reflecting the single governance model of TD-Info, our collective contribution to UK industry is managed through two member led governance bodies. The Strategy Group convenes quarterly and tracks the progress and direction of TD-Info's activities supporting the 3* Areas of Focus and Council objectives. The monthly Executive Team acts as our Programme Board, facilitating and managing activities and associated deliverables.
Email: admin@teamdefence.info

TD-Info Canada

As of April 2026, we have launched our first overseas organisation in Canada. Using the same approach as the UK, the TD-Info Canada will establish Communities of Practice and Working Groups to address transformation initiatives relevant to Canadian Defence.
steve.green@teamdefence.info
clive.morgan@teamdefence.info

Information

Digital Enablers

To promote coherence between TD-Info's digital activities, we have drawn together the three digital workstreams below under the Digital Enablers Community of Interest (DECO) umbrella.
tony.butler@teamdefence.info

Integration (IWG)

This working group is concerned with the multi-domain, operational/tactical layer of digital capability. Focused on the war fighter's digital requirements that underpin operational advantage, the IWG comprises a network of subject-matter expertise from across the Defence industrial landscape.
tony.butler@teamdefence.info

Digital Infrastructure Group (DIG)

Principal focus is on preparing for the next-generation of digital backbone but, additionally, includes work on individual digital capabilities – including component elements of Collaborative Working Environments (CWEs) – as well as coordinating relevant outputs from the AI Expert Group (AIEG) and from the Defence Quantum Computing Group (DQCG).
tony.butler@teamdefence.info

Digital Knowledge Management

The working group focus is on determination of the skills, knowledge and behaviors to exploit digital/data advantage from social and machine learning.
tony.butler@teamdefence.info

Knowledge Management

Leading our knowledge mobilisation agenda to enable effective exploitation of the digital capabilities delivered to war fighters (in the IWG) and in supporting networks (from the DIG). This community of practice is exploring the ways and means of enhancing user value for data and information, turning knowledge into action – across the Defence ecosystem.
nigel.jones@teamdefence.info

Industry Customer Engagement Forum (ICEF)

The ICEF fulfils two roles: it represents the interests of industry consumers of MOD information and acts as an advisory change management board for users of MOD products and services operating outside the MOD estate.
andy.corbett@teamdefence.info

Information Security Forum

Collaboratively developing guidance, policy and communicating key messages to members and, where appropriate, broader stakeholders on Information Security and Assurance matters.
andy.corbett@teamdefence.info

MOD Cloud & Industry Point of View

A working group facilitating the development and take-up of the MOD's Cloud capabilities, facilitating collaborative engagement between MOD and industry.
andy.whatman@teamdefence.info

Trading Forum

A forum for Industry and the MOD to support and drive the design, implementation and exploitation of the MOD's Procurement Systems, and business change requirements, across MOD's Trading Partners. This also includes the impact of commercial policy and legislative change to the MOD's Purchasing systems.
andy.whatman@teamdefence.info

Support

Integrated Product Support (IPS)

A Community of Practice which aims to improve Supportability Engineering and IPS standards / specifications, processes (technical and management) and training.
leyton.lark@teamdefence.info

Supportability Modelling & Analysis

A Community of Practice seeking to identify and promulgate good practice in support and life cycle cost modelling across UK Defence.
leyton.lark@teamdefence.info

Do Support Better By Doing Support Differently

A working group which has been tasked by CDLS to capture observations of what can be done better and provide suggestions for Support improvement.
allan.goody@teamdefence.info

Data Quality

A NADG tasked working group to determine and resolve data quality issues. This includes identifying how improvements can be incorporated into existing programmes to address current issues and prevent poor quality data at its inception.
adrian.page@teamdefence.info

Obsolescence Management Working Group

A working group to develop Policy, Advice and Guidance on Obsolescence Management.
leyton.lark@teamdefence.info

Packaging for Equipment Acquisition & Support (PEAS) Forum

A critical enabling logistics function to ensure that operationally vital equipment is a properly protected for global transportation and in – omni-environmental – storage. Managed in accordance with Military Packaging Accreditation Scheme (MPAS) under NAD Materiel.
tony.butler@teamdefence.info

Committee for Defence Equipment Reliability & Maintainability (CODERM)*

A committee focused on equipment Reliability and Maintainability (R&M) practices.
leyton.lark@teamdefence.info

Committee for Automatic Testing Systems for Defence**

This committee enables MOD and industry to work and agree on best practices for Automatic Test Systems (ATS).
leyton.lark@teamdefence.info

*MOD led activities.

'Futures' (incl. Sustainability)

UK Defence Innovation (UKDI)

UKDI was launched in July 2025 creating a central point of reference under the NAD. The UKDI key mission is accelerating the UK's innovation capabilities. UKDI aspires to overcome the slow contracting and risk averse processes currently shaping the MOD by acting as a single point of entry for IMPs (Industry Mission Partners), paying particular attention to SMEs and by supporting WarDev experimentation, so military users can test capabilities before full-scale procurement. It will also create competitive selection models to ensure effective investment. TD-Info produced a White Paper for UKDI in December 25 entitled "How can MOD do more with less of its own people?" As part of its ongoing support
darin.tudor@teamdefence.info

Supply Chain Resilience

With a planning horizon out to 2040, this Community of Interest is focused on creating the conditions today that will enable resilient and assured support in the future:

Specific topics include:

- Digital Product Passport
- Future Support Operating Concept
- Supply Chain Resilience and Network Design
- Implementation of the Defence Operational Energy Strategy (DOES) and Defence Energy Transition
- Sustainability, Circular Economics and self sufficiency
- Support Innovation Research and Experimentation Plans

steve.green@teamdefence.info

Digital

The MOD community realises the requirement for more direct industry engagement to harness the fast-paced changing environment and its technology in this area:

Specific topics TDI are supporting include:

- MOD Future Test & Evaluation (T&E) have launched a Future Advantage Through Evaluation initiative
- Modelling & Simulation – Defence Modeling & Simulation Centre (DMSC) TD-Info work to support their activities and DMSC have launched the Defence Synthetic Environment Programme (DSEP)
- Space – Space Command have provided a targeted task mandate to the Vanguard Space Team – now under development
darin.tudor@teamdefence.info

Additive Manufacturing Working Group

We are providing secretarial support to the Defence Support Transformation team, Strategic Command, in the delivery of Certification and Inventory Management Working Groups (WGs) as part of CDLS' Additive Manufacturing (AM) as a Service Challenge (Project TAMPAC). Through these WGs, an Industry & MoD stakeholder community has been established, identifying key challenges and opportunities with the MOD vision of wider use of AM across the Defence Supply Chain.
stu.oiden@teamdefence.info

Capability & Infrastructure

Natural Capital & Infrastructure (NC&I)

A Community of Practice focused on the natural capital and infrastructure domain engaging with the National Armaments Director Group, Infrastructure to address a range of initiatives.
sion.bailey@teamdefence.info

Defence Asset Management

A standing joint MOD, Defence Industry and the Institute of Asset Management (IAM) Community of Practice. The IAM is the Asset Management (AM) professional body and is represented by the IAM Southwest branch.
sion.bailey@teamdefence.info

Logistics

In 2026 a new TD-Info group has been formed under the title of Logistics. Through the creation of Community Of Practices, Working Groups and White Papers this area will focus on supporting MOD, Academia and Industry across their priority initiatives in this growing and strategically very important area of Defence.
lindsay.ashton@teamdefence.info

Strategic Base - Adaptive Capacity Alliance

The Adaptive Capacity Alliance is a Community of Practice that enables collaborative engagement between MOD and Industry to better understand and strengthen the UK industry's Adaptive Capacity available across the Strategic Base to support Military operations.
lindsay.ashton@teamdefence.info

Submarine Delivery Group (SDG) & Nuclear

In 2026 a new TD-Info group has been formed under the title of SDG & Nuclear. Through the creation of Community Of Practices, Working Groups and White Papers this area will focus on supporting MOD, Academia and Industry across their priority initiatives in this growing and strategically very important area of Defence.
adrian.page@teamdefence.info
jim.scott@teamdefence.info

Learning

ASD-STE100 Simplified Technical English@ (STE) Training Course

ASD-STE100 Simplified Technical English (STE) is a controlled language used to make technical documents clear, concise, and easy-to-read. This course is a practical introduction for anyone who needs to write in STE. Our ASD-approved STE trainer Ciaran Dodd delivers all our STE courses. To book a course contact, ciarán.dodd@teamdefence.info

Vanguard

The TD-Info Vanguard (TD-V) is a network of professionals working collaboratively, in a commercially neutral forum to harness diversity of thought and drive progress across the Defence sector. We seek to contribute fresh perspectives. We are continually looking for early career members for our Vanguard programme.
lindsay.ashton@teamdefence.info

Workstreams

People and Skills

After developing a report on the retention issues across Defence, and the strengths and weaknesses of the sector, this workstream is moving under new sponsorship to further investigate the impacts of each of the key areas of strength and weakness.

Sustainability in Defence

The sustainability workstream aims to tackle arising issues within the Defence atmosphere, primarily the culture of neglecting environmental considerations. We aim to investigate the roots of these causes and possible solutions. This workstream is currently paused until sufficient resource becomes available to tackle these activities.

Space & Defence

The Space workstream is currently in the process of developing a white paper to submit to Space Command for review. Other involvement surrounds the development of a strong customer base for Space Command and review of the Space Strategy to better understand its impact on Space Command.

Future Technologies

The Future Technology workstream focuses on innovation and emerging capability within defence. With a current focus on the application & challenges of agentic AI in defence, previous topics have included digital interoperability, collaboration, and SME entry to UK defence. The group has an emerging focus on autonomy and autonomous systems.

Standards

Integrated Product Support (IPS) Council

The IPS Council, with TD-Info representing UK interests, brings together European and USA organisations to collaborate in the development, maintenance and promotion of the ASD/AIA S-Series IPS specifications. The IPS Council reports to the ASD in Brussels and the AIA in Washington. Service Commission Brussels: TD-Info has been elected to chair this senior European through life support enterprise and will lead at ASD Board level on IPS issues.
phil.williams@teamdefence.info

Standards Co-ordination

A Working Group coordinating MOD and Industry representation to meet the needs of UK Defence for standards development, use and maintenance. The primary focus is the IPS S-Series set of specifications.
julian.dayment@teamdefence.info

UK Member of the ASD-STE100 Simplified Technical English® (STE) Maintenance Group

The Simplified Technical English Maintenance Group (STEMG) is an international group of representatives who maintain and update the STE standard that gives 53 rules, a dictionary of approved words, and underlying principles to produce technical documentation that is clear, concise, accurate and translatable. Ciaran Dodd is the UK member of the STEMG and an ASD-certified STE trainer. To book a course contact, ciarán.dodd@teamdefence.info

Simplified Technical English® (STE) Support Team UK

The STEMG-UK has representatives from leading UK organisations that use STE. The role of the STEMG-UK is to present UK changes and recommendations to the STEMG and share developments in STE with UK organisations.
ciarán.dodd@teamdefence.info

Events & Engagements

National Armaments Director Group Digital Engineering Conference

The Digital Engineering conference is a highly informative forum for the 'Team Defence' community to discuss key initiatives, exchange information, strengthen relationships, and become engaged in collaborative MOD/Industry Working Groups.
leyton.lark@teamdefence.info

Defence Information (DI) Conference

Bringing together MOD and industry the DI conference provides an opportunity to exchange timely insights, investment plans and perspectives that assist joint delivery of optimised and aligned 'force multiplier' capabilities across the defence enterprise.
luca.leone@teamdefence.info

Defence Energy Conference

Brings partners together to build shared clarity regarding defence, energy resilience and industrial capability. In a complex and uncertain environment, no single organisation holds the full picture.
steve.green@teamdefence.info

Town Hall Meetings

The TD-Info Town Hall is a quarterly face-to-face and virtual meeting which shares the latest information from the MOD and the range of TD-Info activities. Due to no SupportNet25, the COLS Team will be more active in the Town Hall meetings.
admin@teamdefence.info

Member Showcase Events

A Series of events designed to help our members showcase their capabilities and services to the MOD and industry, across the TD-Info membership base.
andy.whatman@teamdefence.info

UK Council for Logistics Engineering Professionals (UKCLEP)

UK CLEP is an independent forum to draw people together to advance the Logistics Engineering profession in the UK. TD-Info embraces and supports UK CLEP by facilitating its activities.
allan.goody@teamdefence.info

Southwest Regional Defence and Security Cluster

Via our vice-chair role, we support this initiative which enhances the defence and security capabilities of the UK Southwest region fostering partnerships between industry, academia and government.
leyton.lark@teamdefence.info

Membership

For membership questions.
andy.whatman@teamdefence.info
julian.dayment@teamdefence.info

General Enquiries

For general enquiries. admin@teamdefence.info



Phil Williams Managing Director, Sue Russell, Kelly Gough, Demi Bowler, Lindsay Ashton, Graham Smith, Leyton Lark, Andy Whatman, Julian Dayment, Darin Tudor, Steve Green, Tony Butler, Ciaran Dodd, Al Goody, Luca Leone, Andy Corbett, Stu Oiden, Eion Bailey, Adrian Page, Nigel Jones, Mike Puckett, Jim Scott, Clive Morgan, Dr. Dave Richardson