



Adaptive Capacity
Alliance
Community of Practice



Adaptive Capacity Alliance (ACA) Inaugural Meeting – 7th May 26 **Meeting Record**

- **ACA Launch and Strategic Context:** Vice Admiral Andy Kyte introduced the ACA with a video welcome address outlining its purpose to foster collaboration between MOD and industry for enhancing UK strategic base outloads in times of operational need, emphasising the need for resilience, early engagement, and integrated partnerships to address strategic base challenges.
- **Alliance Purpose and Vision:** To bridge MOD and industry, via practical collaboration with an emphasis on resilience and rapid response.
- **Strategic Base Challenges:** The strategic base network is connected by modes, nodes, used to deliver the warfighting force, decades of underinvestment have heightened single points of failure.
- **Industry Engagement Approach:** The ACA is founded on a commitment to open, independent engagement with industry, inviting participants to share innovative solutions and concerns. The ACA is not about commercial contracting but about co-creating solutions.
- **Resilience and Early Engagement:** MOD recognises that industry's willingness to step up depends on early engagement, clarity of intent, and shared understanding, and that the ACA is designed to support these principles for national significance.
- **Layered Approach to Defence Logistics and Industry Integration:** MOD has a layered approach to improving defence logistics, including audits, strategic reviews, investment plans, and integration with industry. Adaptive capacity is part of this and sits alongside a number of related workstreams:
 - **Strategic Base Problem Definition:** Last year's Strategic Defence Review enables MOD to treat the strategic base as a whole capability and veto changes that could impact warfighting.
 - **Investment and Industrial Strategy:** Last year's Defence Industrial Strategy, makes industry a core component of national defence.
 - **Adaptive Capacity Wider Workstreams:** Adaptive capacity encompasses workstreams for strategic base outload, people, and energy, enabled and supported by wider cross-governmental integration, aiming to harness industrial capacity to offset shortfalls.
 - **Operational Examples and Industry Role:** Examples included geographic flexibility, rapid equipment movement, workforce MOUs and innovative logistics solutions.
- **Industry Engagement, Scenarios, and Next Steps:** The process for industry engagement, includes face-to-face meetings, scenario-based problem statements, and the importance of collaborative solution development, with clear directives for registration and participation.
 - **Engagement Process and Timeline:** Next event is in person on 16th June – an opportunity for industry to present ideas, with a five-week preparation, aiming to mature solutions in sector-focused workstreams. Details TBC.
 - **Scenario-Based Problem Statements:** Three example scenarios were outlined to indicate the types of challenges that could be considered for innovative solutions. Industry were invited to suggest additional problem statements that could be considered.
 - **Next Steps and Registration:** Participants were asked to register for the 16th June event, share their areas of potential contribution, and prepare for ongoing workstream-based collaboration after the summer break.