The NAD Group/TD-Info Digital Engineering Conference
A Hybrid Event – 10-11 March 2026
Programme

Digital Engineering in UK Defence
Day One – The Need for Change, to be Digital from the Start

		Speaker
0800-0900	Registration and Breakfast in the	
0850-0855	Welcome and Introduction	**Phil Williams**, Managing Director, TD-Info
Panel One - Accelerating Digital Engineering Transformation in Defence		
0855-0900	**Setting Expectations**	Stephen Wilcock, MOD Director Engineering & Safety
0900-0920	**Opening Keynote**	Jim Carter, MOD Director General Commercial and Industry, NAD Group.
0920-0940	**Strategic Context – Mindset required as a joint endeavour**	Andriy Kolodyuk, Ukrainian Venture Capital and Private Equity Association (UVCA)
0940-0955	Industry Response to the strategic context	Neil Young, Global Head of Engineering, Babcock International
0955-1010	Don't Forget Why: The Dangers of Relying on Siloes in a Storm	Eleanor Perry, MOD
1010-1025	The Revolution will not be Road Mapped	Ben Bayross, MOD
1025-1040	How Options & Commissioning will support effectiveness, pace and agility in acquisition	RAdm Phil Game, MOD
1040-1100	Q&A Panel	Facilitated by Stephen Wilcock
1100-1130	Break – please visit the Exhibition	
Panel Two - Born Digital – Embedding Digital from Day One		
1130-1135	**Welcome Back**	Facilitator: Craig Vint, tlmNexus
1135-1150	Future Navy Hybrid Modelling	Mark Langmead, Matrix Pro Services
1150-1205	Mission Engineering 101 – the power of consistently modelling military context	Dom Leeds, MOD
1205-1220	Behind the Buzzwords: what AI can do for MBSE	Ben Stuart-Richards, MOD NADG
1220-1235	Digital By Default - An apprentice's perspective on being "born digital".	Elliot Tomkins, MOD
1235-1255	The Messy Middle of Digital Transformation: "The human work between vision and results"	Amber Gilbert, Siemens Government Technologies in conversation with Ben Bayross, MOD
1255-1315	Born Digital at Depth: Assuring an extra Large Autonomous Underwater Vehicle	Kevin King, BAE Systems in conversation with Ethan Spall, Dassault Systemes
1315-1335	Q&A Panel	Facilitated by Craig Vint, TLM Nexus
1335-1435	Lunch – please visit the Exhibition	
Panel Three – Operational Excellence – Through-Life Digital Continuity		
1435-1440	**Welcome Back**	Facilitator Mike Sewart, CTO Thales UK
1440-1500	Delivering the Aurora Partnership's Operational Excellence & Digital Transformation	Mark Lavis Jones, MD Aurora in conversation with Graham Curtis, Accenture
1500-1515	Shifting Up the Mindset. How F1 can help change how we Procure Defence	Seb Sheppard, High Performing Consulting
1515-1530	Focus on the Value: Everything Else is Just Noise	Olivia Flaws, MOD
1530-1550	UK Digital Twin Centre – a national asset for security and prosperity	Rob McGeachy, Thales in Conversation with Steven Wood, Head of Aerospace, Defence and Security, Digital Catapult and UKDTC
1550-1620	Break — please visit the Exhibition	
1620-1635	Empowering the Digital Carpenter	Fergus Hawkin, MD TFD Europe Ltd
1635-1650	It's not about the Digital Twin – it's about the digital DNA	Michael O'Sullivan, Cadence Design Systems
1650-1705	The US Navy Digital Twin for Data Driven Decision Making	Aaron Johns, Siemens Government Technologies

1705-1735	Q&A Panel	Facilitated by Mike Sewart, CTO Thales UK
1735-1745	Day One Wrap Up	Nigel Shaw, MOD DE&S CDIO
1745-20.00	Bar and Hot Buffet – Network Extra	

Digital Engineering in UK Defence

Day Two - Building Trust Through Collaboration

0800-0855	Registration and Breakfast	**Speaker**
0855-0900	Welcome and Notices	**Phil Williams, Managing Director, TD-Info**
Panel Four – Contractual Enablement		
0900-0905	Welcome to Day Two	Nigel Shaw, MOD DE&S CDIO
0905-0910	**Contractual Enablement**	Facilitator: Divya Gupta, IBM
0910-0925	The New Era of Acquisition	Christian Ryan, USAF
0925-0945	Faster Contracting for a Digitally-Powered Defence	Bella Goldstein, Dir Commercial X in conversation with Graham Booth, 2iC Hosted by Simon Masley, MOD Digital Engineering capability Centre Team leader
0945-1000	Model-Based Acquisition of Technology	Rowan Parker-Jervis and Remy Mulford, Turner & Townsend
1000-1020	Q&A Panel	Facilitated by Divya Gupta, IBM
1020-1050	Break – please visit the Exhibition	
Panel Five - Data Exchange – Enabling Secure, Interoperable Collaboration		
1050-1055	**Welcome back**	Facilitator: James Mansfield, Sopra Steria
1055-1110	The Reanimation Problem: What Pet Shops Can Teach Us About Software Procurement	Rob Noble, Roke
1110-1130	Conjunction of the spheres: Why now the time is (finally) right for MOD to fully transition to MBSE as business as usual.	Bill Mitchelmore, BMT and Matt Summers Synoptix in conversation with Dom Leeds, MOD
1130-1150	Discussion about Data Quality and Interoperability	Prof John Erkoyuncu, Cranfield in conversation with Andy Box, Leonardo and Yvonne Griffiths, MOD SDA. Hosted by James Mansfield, Sopra Steria
1150-1205	Data Exchange	Ed Gunning, Akkodis
1205-1225	Q&A Panel	Facilitated by James Mansfield, Sopra Steria
1225-1325	Lunch – please visit the Exhibition	
Panel Six – Decision Making Transparency – Building Trust Through Data		
1325-1330	**Welcome Back**	Facilitator: Maj Gen (Ret'd) Robin Anderton Brown, Allium Associates
1330-1345	Building Trust Through Data: The Making of a Collaborative Digital Program	Steve Mills, Secure Cloud Plus
1345-1405	Our GCAP Demonstrator Journey… So Far	Alan Walker, 1eQ in conversation with Chris Hinds, Rolls-Royce
1405-1420	Mind the Trust Gap: Transparency in Autonomous Decision Making	Rhodri Andrew, Atkins Realis
1420-1435	The Complexity Trap -Why Complicated isn't always correct	Harriet Hewett, DSTL
1435-1455	Q&A Panel	Facilitated by Maj Gen (Ret'd) Robin Anderton Brown
1455-1505	Wrap Up – Presentation of Awards, Summary of Event Takeaways and Call for Action	Stephen Wilcock, MOD

Information about DE26 accurate at time of creation – subject to change

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