

Governance

Defence Industrial Joint Council

The Defence Industrial Joint Council (DJJC) enables strategic engagement between Government and the Defence Industry to facilitate the effective sharing of information, aligning our objectives and optimising the delivery of Defence capability from the Defence budget.

Lead Sponsors Group

A regular Lead Sponsors representatives meeting, to share perspectives and provide input into the strategic direction of Defence Industry.
 Email: phil.williams@teamdefence.info

3* Advisory Board

Providing direction and to ensure the activities of TD-Info maintain alignment with the strategic priorities of the relevant Top-Level Budgets (TLBs). Includes representation from Defence Suppliers Forum, DE&S, Defence Digital and Defence Support. Posts currently held by Vice Admiral Andy Kite, CDLS, General Simon Hamilton Deputy CEO, DE&S and Charlie Forte, MOD CIO. Email: phil.williams@teamdefence.info

Strategy Group and Executive Team

Reflecting the single governance model of TD-Info, our collective contribution to UK industry is managed through two member led governance bodies. The Strategy Group convenes quarterly and tracks the progress and direction of TD-Info's activities supporting the 3* Areas of Focus and Council objectives. The monthly Executive Team acts as our Programme Board, facilitating and managing activities and associated deliverables.
 Email: ed.coleman@teamdefence.info

Information

Support

Integrated Product Support (IPS)

A working group which investigates how the collaborative working environments required by platforms and capability planners may be delivered more economically and sustainably. Email: tony.butler@teamdefence.info

Defence Support Reference Architecture Business Functional Model (BFM)

Collaboration, via the working group, between industry and MOD to further develop the BFM which informs a range of MOD programmes. Email: leyton.lark@teamdefence.info

Supportability Modelling & Analysis

A Community of Practice seeking to identify and promulgate good practice in support and life cycle cost modelling across UK Defence. Email: leyton.lark@teamdefence.info

Committee for Defence Equipment Reliability & Maintainability (CODERM)

A Community of Practice ensuring military capability is maximised through optimal levels of equipment Reliability and Maintainability (R&M). Email: leyton.lark@teamdefence.info

Committee for Automatic Testing Systems for Defence

This committee is a forum that allows MOD and industry to co-operate to their mutual advantage, working and agreeing on best practices associated with Automatic Test Systems (ATS) and providing a coherent input into the IEEE SCC20 standards. Email: leyton.lark@teamdefence.info

Combined Technical Documentation Working Group

A Community of Practice to support the MOD's strategy for technical documentation support solutions and the development of supporting pan-MOD Technical Documentation Policy and Advice and Guidance. Email: leyton.lark@teamdefence.info

Joint Obsolescence Management Working Group

A forum to discuss existing and developing Policy, Advice and Guidance on Obsolescence Management. The group supports the objective of producing and exposing this joint Policy, Advice and Guidance to facilitate the efficient letting and management of contracts. Email: leyton.lark@teamdefence.info

Artificial Intelligence Expert Group (AIEG)

The group has been established to support MOD and the wider Defence community by providing independent advice and guidance regarding the development, usage and management of AI in applications across the enterprise. Email: tony.butler@teamdefence.info

Information & Knowledge Management

A Community of Practice where ideas, experience, expertise and insights can be discussed and shared to further Knowledge Management practices in members' organisations. The goal is to benefit from actionable ideas for members to trial and share results with the Community. Email: nigel.jones@teamdefence.info



'Futures' (incl. Sustainability)

Future Capability Innovation

A Community of Practice which supports the MOD and industry in improving Supportability Engineering and IPS standards / specifications, processes (technical and management) and training. The aim is to improve the effectiveness and efficiency of Supportability Engineering / IPS programmes. Email: leyton.lark@teamdefence.info

Collaboration, via the working group, between industry and MOD to further develop the BFM which informs a range of MOD programmes. Email: leyton.lark@teamdefence.info

Future Support

With a planning horizon out to 2040 the team is focused on creating the conditions today that will enable resilient and assured support in the future: Specific topics include:

- Future Support Operating Concept
- Supply Chain Capability Programme, Resilience and Network Design
- Implementation of the Defence Operational Energy Strategy (DOES) and Defence Energy Transition
- Sustainability, Circular Economics and self sufficiency
- Support Innovation Research and Experimentation Plans

Email: steve.green@teamdefence.info

Digital

The MOD community realises the requirement for more direct industry engagement to harness the fast-paced changing environment and in technology in this area: Specific topics TDI are supporting include:

- Future Test & Evaluation (T&E) – RDT&E (Research Development T&E) have launched the FATE (Future Advantage Through Evaluation) initiative
- Modeling & Simulation – DMSO (Defence Modeling & Simulation Office) have launched the DSEP (Defence Synthetic Environment Programme)
- Space – Space Command have provided a targeted task mandate to the Vanguard Space Team

Email: darin.tudor@teamdefence.info

Future Additive Manufacturing Working Group

We are providing secretarial support to the Defence Support Transformation team, Strategic Command, in the delivery of Certification and Inventory Management Working Groups (WGs) as part of CDSL's Additive Manufacturing (AM) as a Service Challenge (Project TAMPA). Through these WGs, an Industry & MoD stakeholder community has been established, identifying key challenges and opportunities with the MOD vision of wider use of AM across the Defence Supply Chain. Email: stu.olden@teamdefence.info

Defence Support Digital Twin

The Defence Support Digital Twin Community of Practice promotes collaboration and mutually beneficial outcomes in the development of UK Digital Twin capabilities for Engineering, Equipment and Logistic Support across development lifecycles. Email: steve.green@teamdefence.info

Artificial Intelligence in Defence

TD-Info work collaboratively on staging events to explore Artificial Intelligence (AI) application across Defence. Email: tony.butler@teamdefence.info

Defence Modelling & Simulation Office (DMSO)

TD-Info and the DMSO work collaboratively on developing future Modelling and Simulation services pan Defence. Email: darin.tudor@teamdefence.info

Capability & Infrastructure

Delivery Continuity Executive

Early mitigation of threats to continuity of delivery, meeting needs of industry and MOD. Mutual understanding between providers and users in industry of MOD information services. Establishing more effective sharing and exchange of data, which improves decision making across contracts for Defence Support increased re-use of MOD information. Email: vicky.shepherd101@mod.gov.uk

Natural Capital & Infrastructure (NC&I)

A Community of Practice focused on the natural capital and infrastructure domain engaging with the Defence Infrastructure Organisation (DIO) to address a range of initiatives and activities. Email: eion.bailey@teamdefence.info

Defence Asset Management

A standing joint MOD, Defence Industry and the Institute of Asset Management (IAM) Community of Practice. The IAM is the Asset Management (AM) professional body and is represented by the IAM Southwest branch.

Email: eion.bailey@teamdefence.info

Strategic Base Resilience

Collaborative engagement between MOD and Industry to better understand and strengthen the UK's Adaptive Capacity available across the Strategic Base to support Military operations. Email: sue.binns@teamdefence.info

Skills, Learning & Development

ASD-STE100 Simplified Technical English® (STE) Training Courses

ASD-STE100 Simplified Technical English (STE) is a controlled language used to make technical documents clear, concise, and easy-to-read. This course is a practical introduction for anyone who needs to write in STE, like technical authors or engineers in any sector or discipline. Our ASD-approved STE trainer Ciaran Dodd delivers all our STE courses. To book a course, email: ciaran.dodd@teamdefence.info

Joint Professional Development Working Group

Purpose: Establishing common methods of recognition for Supportability Engineering and Support/Supply Chain Management professionals to UK Engineering Council Specifications. This includes Engineering Technologist (EngTech); Incorporated and Chartered levels. Email: leyton.lark@teamdefence.info

Future Technologies

The Future Technology & Image of Defence working group is currently focused on a new project to help promote and facilitate innovation in defence. By helping SME's with new technology enter the field and navigate this complex environment, we aim to accelerate forward thinking advancements

Vanguard

The Vanguard is a network of early careers professionals working collaboratively, in a commercially neutral forum to harness diversity of thought and drive progress across the Defence sector. **We are continually looking for early career members for our Vanguard programme. For further details and to express interest, please contact Jack.**
 Email: tony.butler@teamdefence.info
 Current Workstreams

Strategic Defence Review Analysis

Vanguard has undertaken a project to analyse the UK Strategic Defence Review from an 'early careers' perspective. The group is looking at a few key areas – AI & Autonomy, Data Management & Interoperability, and People & Skills/Image of Defence – evaluating how government recommendations can be effectively implemented, considering perspectives of those new to, and outside of, the UK Defence sector.

People and Skills

Vanguard is currently working with Strategic Command to provide early-stage research on how to refine the Value Proposition defence offers young people. This work will leverage our position as a pan-defence network of young people and will feed into the ongoing Generation Logistics effort within MoD. Future ambitions are to build on this research and contribute to similar initiatives across Defence.

Climate Change & Sustainability

The Sustainability workstream has provided support to a Defence Digital whitepaper, informed the Sustainable Digital Technology and Services Strategic Approach 2021 – 2025 and contributed to developing a paper exploring how through life sustainability and carbon impact will be considered in all future capability, acquisition, and equipment programmes.

Space

Vanguard is supporting Space Command through the drafting of a white paper that covers "what should be the UK Defence's approach to commercial space integration". The core objective of this workstream is to build Space Commands commercial awareness of the UK space sector over the next 3, 5 and 10 years to enable them to operate as an agile operator in the wider UK sector.

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Standards

Integrated Product Support (IPS) Council

The IPS Council, with TD-Info representing UK interests, brings together European and USA organisations to collaborate in the development, maintenance and promotion of the ASD/AIA S-Series IPS specifications. The IPS Council reports to the ASD in Brussels and the AIA in Washington. Service Commission Brussels: TD-Info has been elected to chair this senior European through life support enterprise and will lead at ASD Board level on IPS issues.

Email: phil.williams@teamdefence.info

Standards Co-ordination

A Working Group coordinating MOD and Industry representation to meet the needs of UK Defence for standards development, use and maintenance. The primary focus is the IPS S-Series set of specifications.

Email: julian.dayment@teamdefence.info

UK Member of the ASD-STE100 Simplified Technical English® (STE) Maintenance Group

The Simplified Technical English Maintenance Group (STEMG) is an international group of representatives who are users of the same ICT. It provides an opportunity to exchange timely insights, investment plans and perspectives that assist joint delivery of optimised and aligned 'force multiplier' capabilities across the defence enterprise. Email: steve.shepherd@teamdefence.info

Events and Engagement

Digital Engineering

Support within the MOD continues to undergo transformation and modernisation to ensure our armed forces remain prepared and able to deliver effective, resilient, global operations well into the future. Digital Engineering is a highly informative forum for the 'Team Defence' community to discuss key initiatives, exchange information, strengthen relationships, and become engaged in collaborative MOD/Industry Working Groups. Email: leyton.lark@teamdefence.info

SupportNet

SupportNet aims to promote a collective understanding of UK Defence's Support requirements and is delivered by Chief of Defence Logistic Support (CDLS) and his team to pursue engagement with industry, academia and international partners to optimise military logistics and support capabilities. SupportNet did not take place in 2025 so we look forward to the 2026 event. Due to this decision, the CDLS Team will be more active at our Town Hall meetings. This is especially the Town Hall later in 2025. TD-Info also have a representative on the CDLS's Support Champions Board. Email: julian.dayment@teamdefence.info

Defence Information (DI)

Bringing together MOD and Industry partners – the latter both as suppliers of Information and Communications Technology (ICT) products/services and as materiel providers who are users of the same ICT. DI provides an opportunity to exchange timely insights, investment plans and perspectives that assist joint delivery of optimised and aligned 'force multiplier' capabilities across the defence enterprise. Email: steve.shepherd@teamdefence.info

Town Hall Meetings

The TD-Info Town Hall is a quarterly face-to-face and virtual meeting which shares the latest information from the MOD and the range of TD-Info activities. Due to no SupportNet25, the CDLS Team will be more active in the Town Hall meetings. Email: ed.coleman@teamdefence.info

Member Showcase Events

A Series of Events designed to help our members showcase their capabilities and services to the MOD and Industry, across the TD-Info membership base. Email: andy.whatman@teamdefence.info

Website

The TD-Info website (www.teamdefence.info) is TD-Info's primary communication channel publishing papers, activity updates. Listing forthcoming events including ticket booking options. For more information about the website content please email <a href="mailto:graham.smith