

NADG Blueprint

John Motley – MoD



National Armaments
Director Group

The National Armaments Director Group

One Group ♦ Many Strengths ♦ Single Mission



World conflict and instability

Over the last few years, the world has become **increasingly volatile and dangerous**. Risks to our security, prosperity and values are on the rise and the war, which Russia brought to Ukraine and Europe, continues to rage.

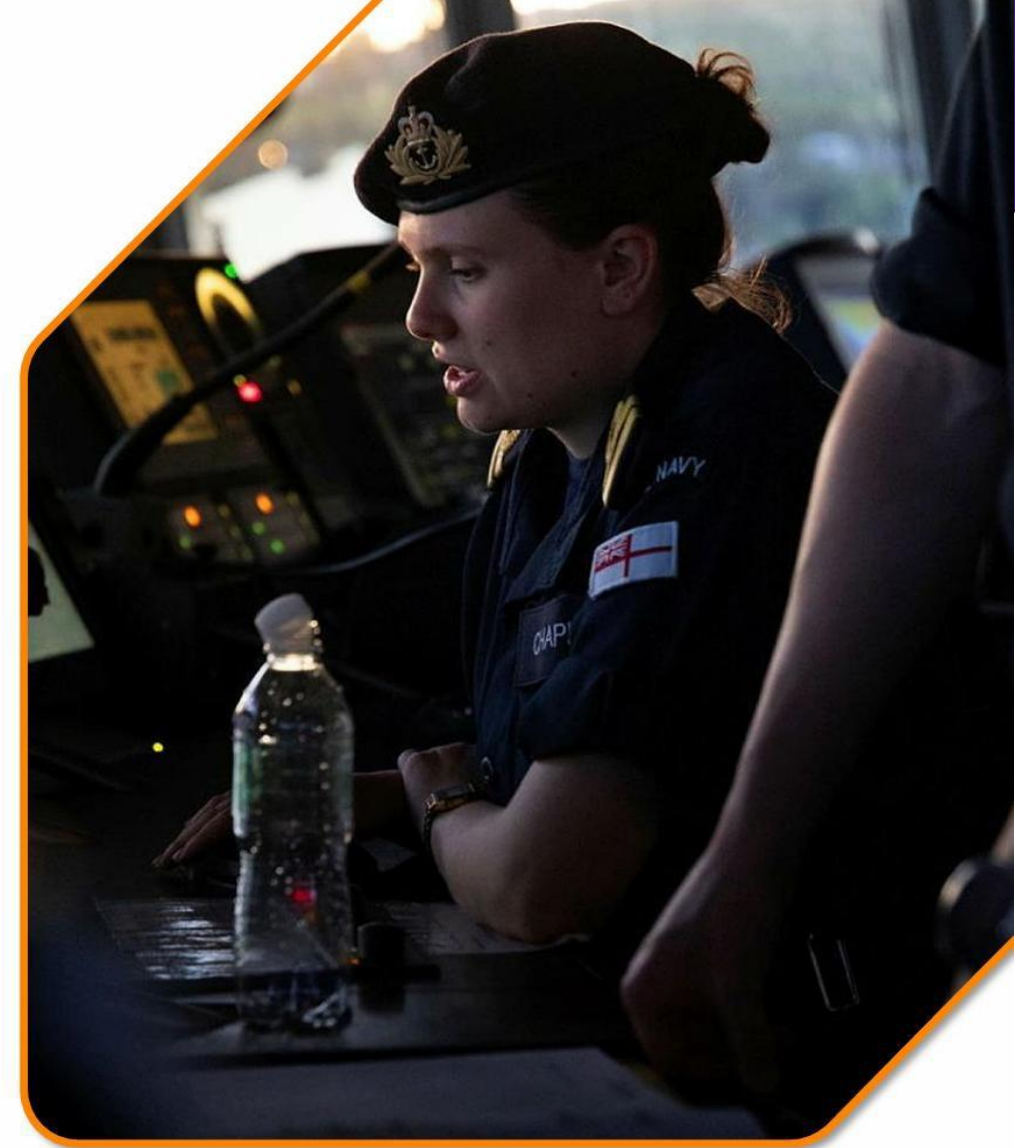
Within two years, Russia could pose a credible threat to one or several NATO countries if the Alliance does not build up its military power at an equal pace. **Our supply lines, military equipment and capabilities need to be future-proofed, and dramatically increase in scale and impact, if they are to be a credible deterrent.**



Systemic challenges

Within the Ministry of Defence (MOD) we are delivering well. Our organisations are under mounting pressure to deliver exceptional, mission-critical results. While successes have been achieved, our true potential has been limited by our segmented organisational structures, fragmented approaches and competing priorities.

This, often siloed, approach has bred **duplication of effort, restricted synergy and collaboration, and hindered UK Defence's ability to integrate technologies and exploit innovation.** It has not only impeded progress and efficiencies but also fostered frustration among our people who are passionate about delivering for our armed forces.



A new era for UK Defence

The Defence Reform programme has streamlined our complex systems and structures, consolidating all of UK Defence into four parts, each with distinct responsibilities and single points of accountability.

This is the largest programme of reform in over 50 years, creating a more integrated defence system with a central control function overseeing our vast structure.

The **Department of State** provides clear policy and strategic direction within the MOD to facilitate tangible outcomes and successful delivery. The **Military Strategic Headquarters** drives greater collaboration within the UK Armed Forces by fostering an 'integrated' force across the maritime, air, land, cyber and space domains. And the **Defence Nuclear Enterprise** manages, operates and sustains the UK's nuclear deterrent.



A new era for UK Defence

The **National Armaments Director Group** unites the science, technology, procurement and support organisations responsible for developing, sustaining and delivering the UK's national arsenal. This ensures greater control over our defence development and acquisition structure, with simplified reporting lines, better coordination and less duplication of effort. It enables a greater focus on industry partnership, international collaboration and export opportunities.

A more cohesive and aligned leadership structure, with a sharper focus on outcomes, allows us to expedite decision-making processes, ensuring swifter delivery and better value for money.



One group, many strengths

The organisations that form the National Armaments Director Group are, for the first time, acting as one. Harnessing and leveraging their collective intelligence, resources, insights, skills and capabilities to add value across every aspect of defence acquisition and delivery.

One group, with many strengths and a single mission: maximising our war-fighters' collective ability to operate, deter, fight and win.

We have the routes and insight to design and buy better, to exploit new technology and deliver platforms that are both more lethal and more efficient.

Every step – from inception to front-line deployment and support – benefits from the expertise and unwavering commitment of all group members, working in unison towards agreed, and shared, defence priorities.



One team defence

Our unified approach will strengthen strategic engagement with our partners, international allies and industry. New programmes benefit from earlier and more comprehensive planning, increased innovation and integration of technology, and faster, more cost-effective delivery and support for our armed forces.

Industry will be a crucial partner from the very beginning, driving innovation and delivery, securing and evolving supply chains, and bolstering the UK's prosperity through defence investment. Closer collaboration with companies of all sizes, at home and abroad, foster job creation, support local economies and bring diverse expertise to defence, further enhancing the UK's defence capabilities while contributing to economic growth and resilience.



One team defence

All those working in defence will benefit from knowing and understanding their priorities – working as one towards a set of common goals. Outcomes will improve as front-line requests are aligned, bureaucracy and duplication removed, and processes streamlined.

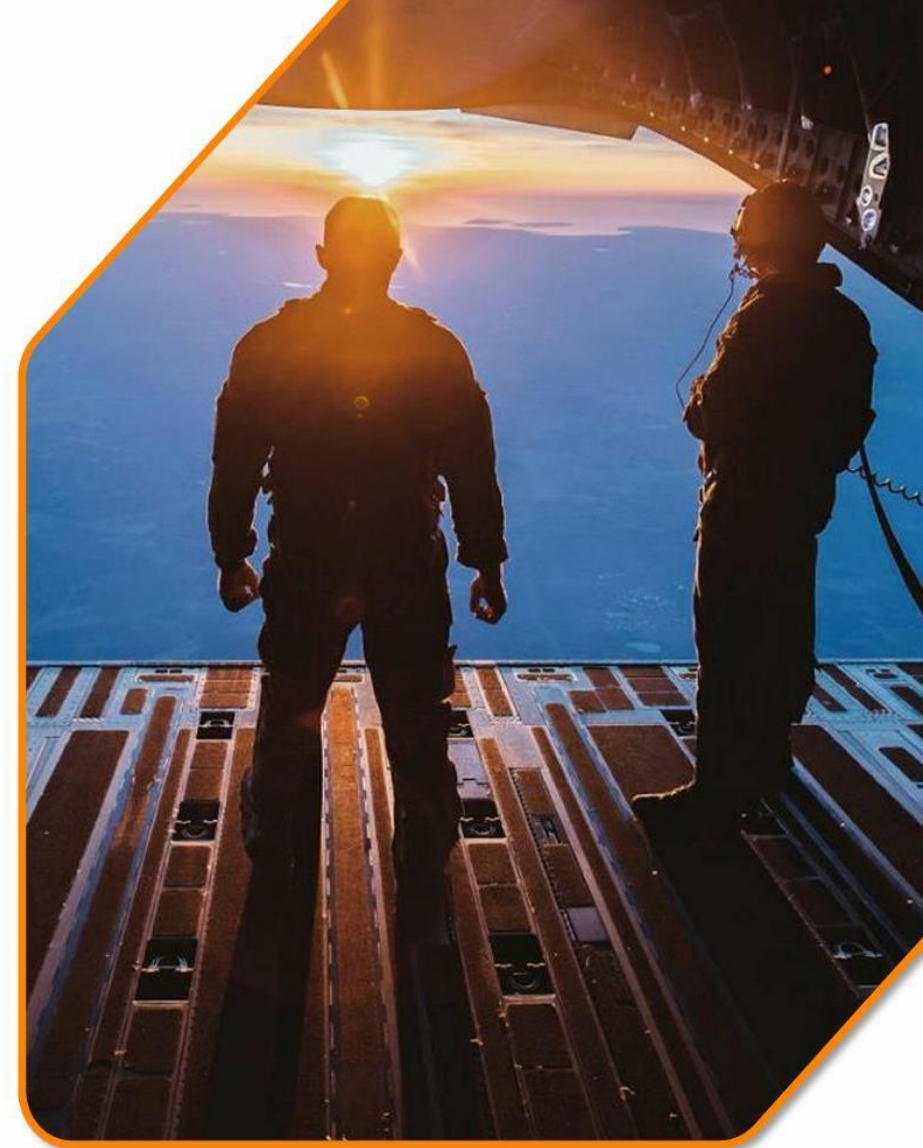
The National Armaments Director Group structure makes us more efficient and strengthens our systems. It drives nimble innovation, rapid procurement, and sustained support and growth, helping us to be a better partner to the whole defence enterprise.



Delivering better outcomes

Our armed forces will be equipped with life-saving, battle-winning capabilities, designed to align with those of our allies, ensuring a strong collective deterrent.

The defence of the UK is supported by an efficient, highly capable National Armaments Director Group collaborating with a robust industrial base and our international allies. **Together we deliver what our armed forces need, supporting national prosperity, and ensuring the UK is safe at home and strong abroad.**



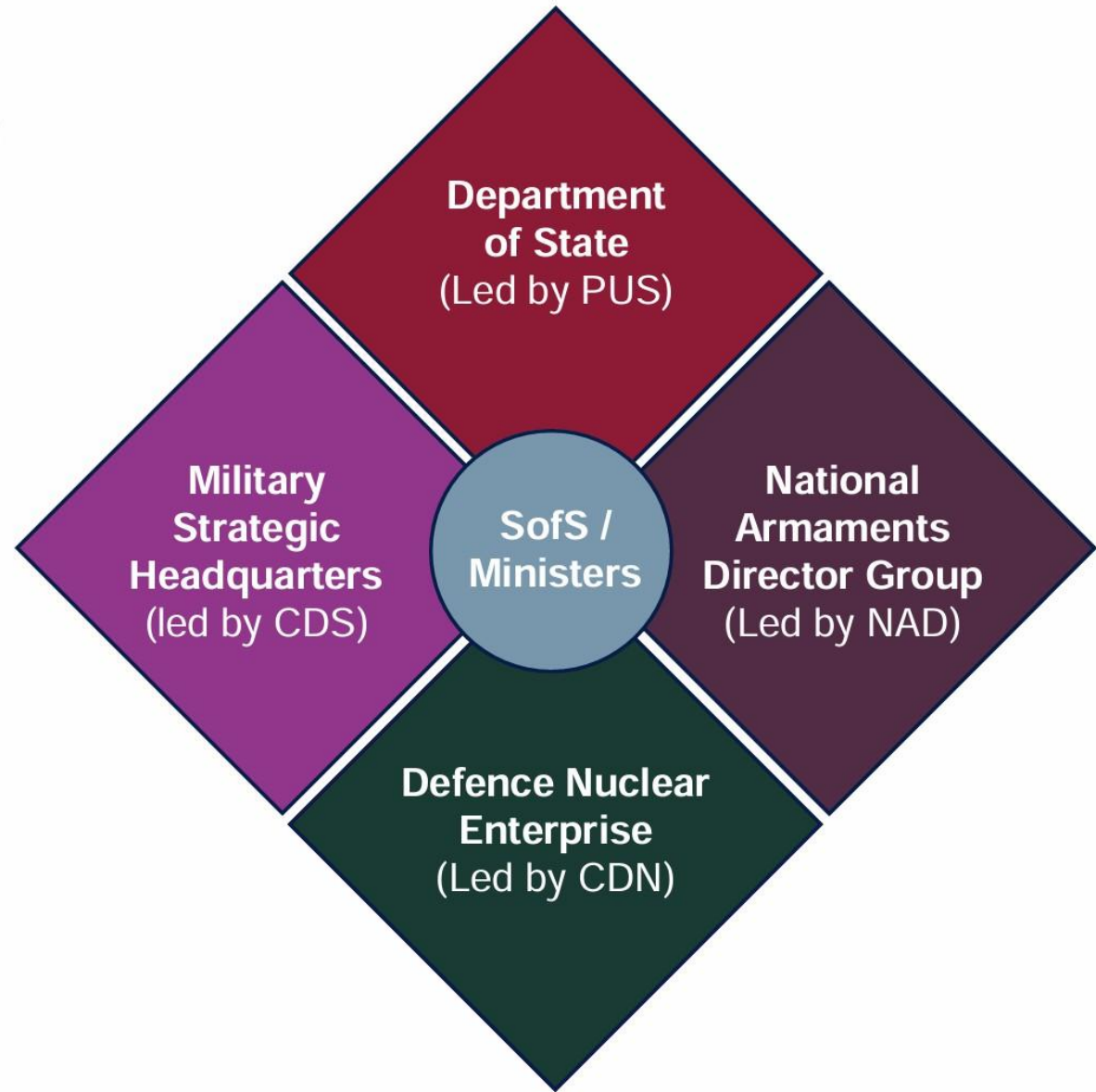
Simplifying the structure

To allow defence to be more agile, cohered and integrated, our complex system has been simplified.

Defence is now structured into four groups, each with responsibilities and single points of accountability.

This new approach will create a defence centre which will enable us to:

- focus on outcomes
- speed up decision making
- secure faster delivery
- achieve the best value for money for taxpayers



The National Armaments Director Group

Led by the National Armaments Director, the National Armaments Director Group brings together the UK's defence acquisition, science, technology, infrastructure, procurement, export and support organisations.

It unites MOD organisations responsible for developing, delivering sustaining, housing and harbouring the UK's 'national arsenal' and defence estate.

The group brings together eight separate procurement budgets into one, with an initial operating budget of over £5Bn, which will grow as the financial restructuring of the Department continues.



The NAD Group Mission

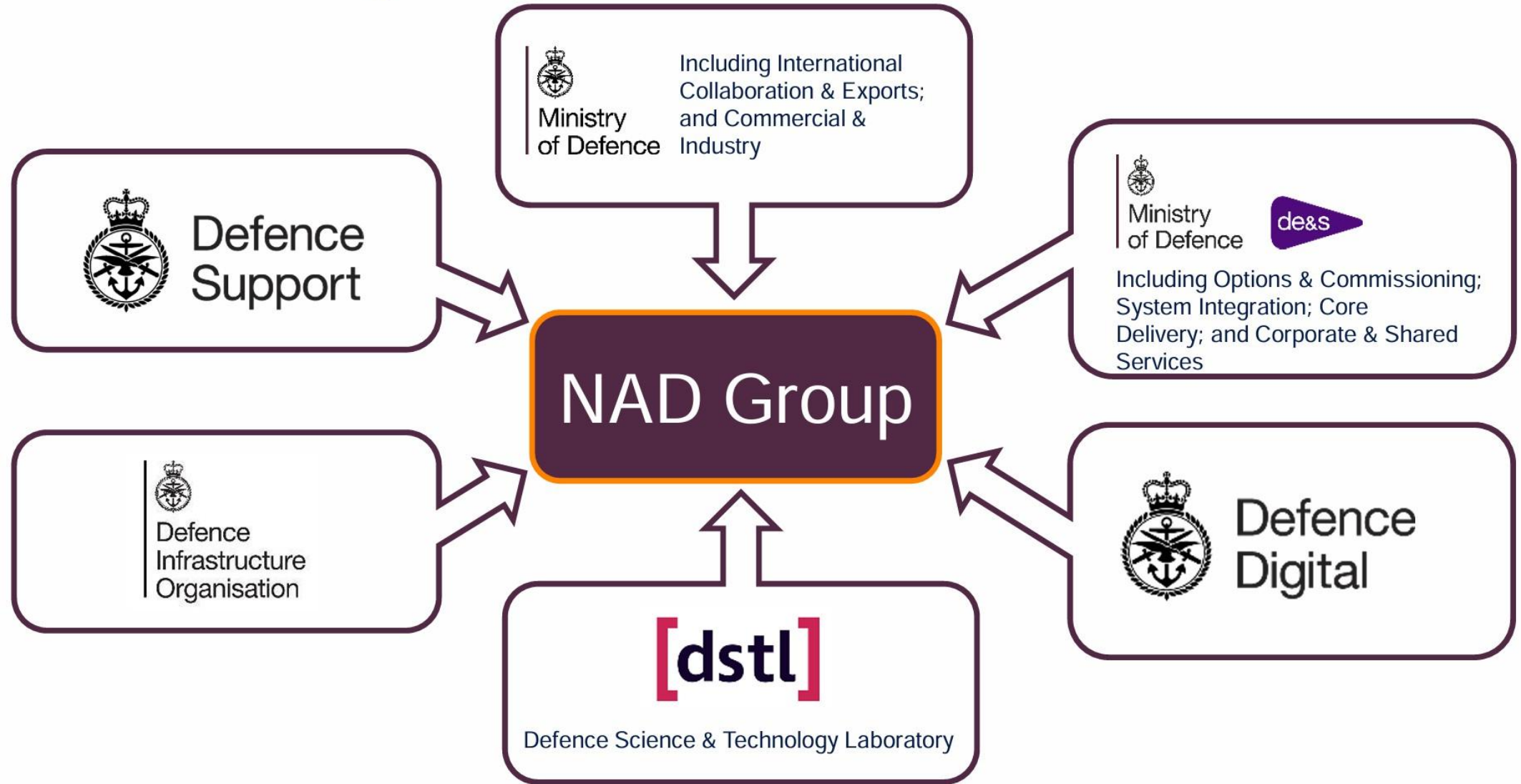
Maximising our war-fighters' collective ability to operate, deter, fight and win.

This is supported by four strategic outcomes:

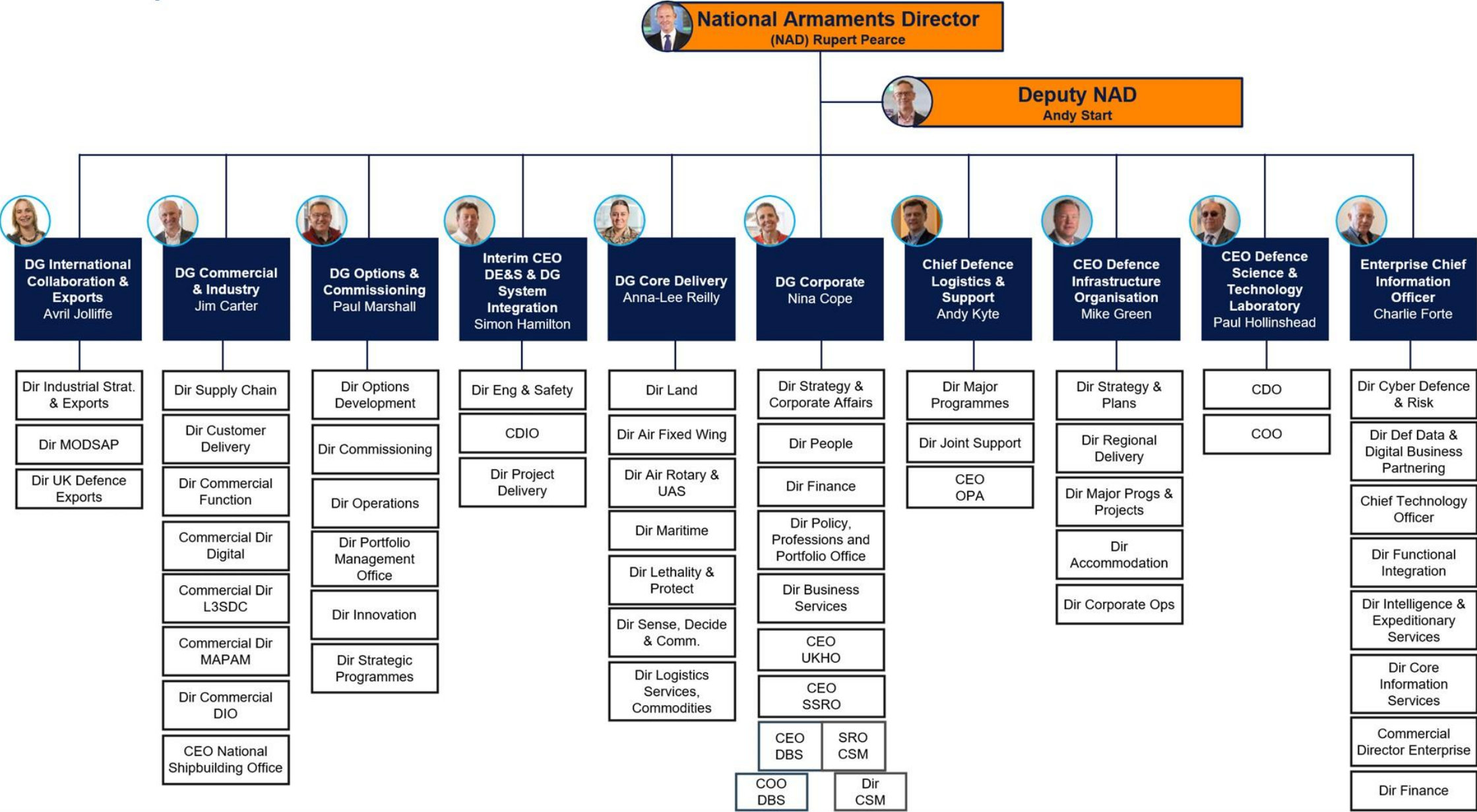
- 1. Build a competitive armaments ecosystem** – by creating the conditions for a productive, adaptable and survivable military-industrial-tech enterprise with international allies.
- 2. Design and deliver the right capabilities** – through operational support, shared services and equipment to create deterrence and give our armed forces the edge.
- 3. Drive economic growth** – by maximising defence spend to increase exports, employment and economic security.
- 4. Increase productivity and efficiency** – to operate together in the most affordable, timely and efficient way.



Who's in the group?



NAD Group structure as of 10 November



NAD Group benefits

- ✓ It will improve the UK's response to security challenges following Strategic Defence Review recommendations.
- ✓ A simplified interface for engaging with industry, through defence acquisition, will speed up decision-making and procurement processes.
- ✓ Streamlines the defence operating model, cutting duplication for better value for money.
- ✓ Enhances collaboration with industry to drive UK growth and prosperity.





