

Sustainable Defence Support Sub-Working Group (SDSp SWG)

References:

- A. Defence Logistics Enterprise – LOGNET Technology Concept Sub-working groups – Terms of Reference.
- B. Defence Logistics Future Energy Concept Note V0.1 14 Nov 2019

Terms of Reference

Reason for Issue

These Terms of Reference set out the responsibilities of the Sustainable Defence Support Sub-Working Group (SDSp SWG) in accordance with Reference A.

Purpose

The SDSp SWG is a standing, joint MOD and Industry body reporting to the Defence Support Force Development Board (DSFDB) with secondary reporting responsibilities to Climate Change & Sustainability Implementation Group (CCSIG). Its purpose is to guide an accelerated development and exploitation path for sustainable, circular economy and carbon reduction activities across Defence Support¹. The joint nature of the WG is designed to promote collaboration and mutually beneficial outcomes in the development of a sustainable Defence Support Network, the wider stakeholder touchpoints and Defence's realisation of NZ50 targets.

Scope

The WG will consider the NZ50 and sustainability implications across the breadth of the Defence Support enterprise, from concepts and capability development to support activities at the front-line. The scope of this SWG will build upon Reference B which will be used as an initial reference framework. The WG will be invited to recommend changes to the concept note as required.

Structure and Governance

The WG will meet three times a year prior to the DSFDB meetings. It will comprise MOD and industry stakeholders for UK Defence engineering, equipment and logistics support activity. The WG will initiate discrete MOD/industry Task Groups to work collaboratively on specific carbon reduction and sustainability related objectives. Based on the findings, the WG's chair will present recommended best practice, policy and investment opportunities including wider funding routes to the DSFDB for agreement and adoption.

Approach

The SWG will consider future concepts and, based on other sector leading practice, process, technology and business model innovations, initiate discovery phase followed by hypothesis-led projects. The starting point will be an assessment of the current state, linked with CCSIG, and from this project will be guided by an agreed vision for self-sustaining Defence Force elements and will include collaborations across all involved parties as there is no single ownership. Individual projects will be undertaken by joint MOD-industry task groups which will report back to the SWG with their findings. As well as seeking technical solutions to improve logistics and engineering

¹ Defence Support encompasses Logistics, Engineering and Equipment Support activities.

processes, the WG will seek to identify ways in which MOD can overcome the organisational and cultural barriers that constrain the rate and effectiveness of adopting solutions in industry.

Goals & Objectives

1. To define the vision and develop a roadmap to accelerate adoption of sustainable, circular economy and carbon neutral solutions across Defence Support. The roadmap should be holistic covering all DLODs and reflect the shared goals of all members and align the collective priorities. There are two main perspectives:
 - a. Defence Support influence to reduce carbon and consideration of Support implications as FLC, DIO and OGD procure more carbon neutral solutions
 - b. Address the aspects under Defence Support Functional Leadership that can be changed through Policy, Capability Development and Support Operating Model
2. To document and maintain the SWG strategic intent that reflects policy, operational and business drivers, and seek Defence collaboration from the DSFDB.
3. To ensure cross-Defence coherence and coordination.
4. To identify opportunities to use novel methodologies for delivering carbon neutral support solutions and influence system design.
5. To support the creation of business cases for new initiatives by confirming the evidence-based benefits.
6. To develop and oversee MOD-industry task groups in delivery of projects.
7. To gather, evaluate and exploit ideas from across Defence, industry and academia.
8. To consider the cultural and organisational implications of introducing more sustainable support solutions and systems and to identify leading practice in moving towards NZ50.
9. To develop and maintain a Communications Plan to publicise SDSp SWG activity to key Defence and industry audiences (including LogNet).
10. To inform and validate the delivery of Support Transformation.

Composition

The SWG and Communications Events will be chaired by Defence Support AH Concepts & Force Development. The chair will be supported by an Industry Sustainability Lead Representative to reflect the industry view. The SWG will be open to industry partners and representatives from across Defence and other sectors. Further detail on responsibilities can be found at Reference A.

Dissemination of Information

All meeting minutes, presentation material and task outputs will be maintained at OFFICIAL classification with no commercial sensitivities to allow sharing and transparency across industry partners. Information will be published in the following areas:

- Team Defence Information Website
- MOD's ILIAD evidence base
- Def Log termly reports and presentations to DSFDB (MOD only)
- Briefed at LogNet
- 'Five-Eyes' defence partner engagements

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